

INCIDENT SUPPORT PLAN

COVID-19 RESPONSE

Monday



VEST

OPERATIONAL PERIOD

4/20/2020 0800

to

4/21/2020 0800

COVID-19 State Dashboard

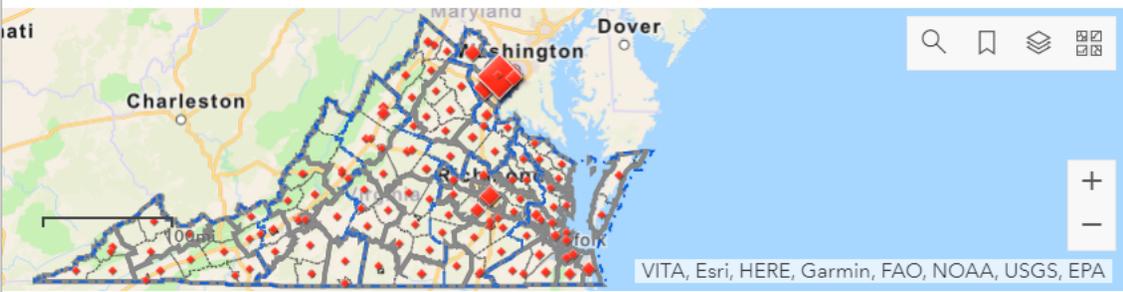
COVID-19 in Virginia

Locality Selector

VDH Health District Selector

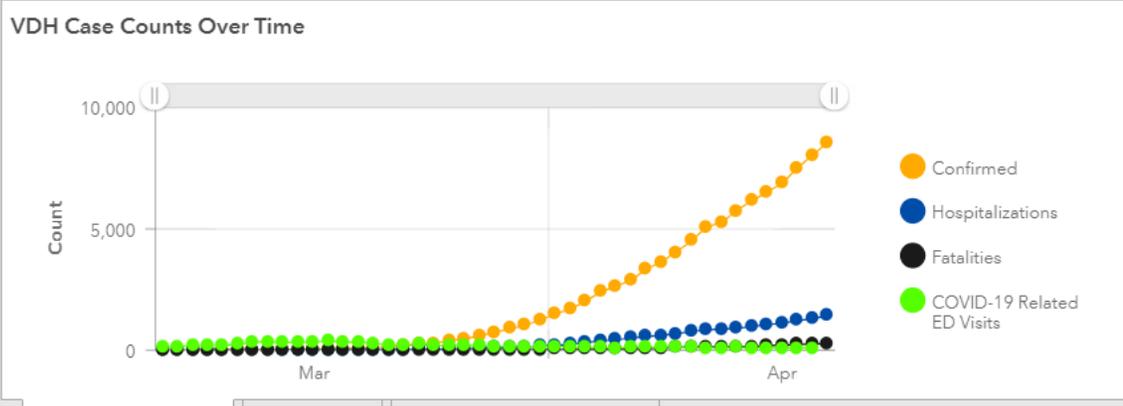
VDEM Region

*Use Locality, VDH Health District or VDEM Region Selector above to filter VDH Case confirmed & fatality counts, locality case details list and local declarations & open EOCs.



For questions or issues please email gjs@vdem.virginia.gov.

Map | VDH Cases & Persons Tested



Case Counts Graph | LTC Counts | Security Status Definitions

VDH Case Details
~10 am Daily

Confirmed
8,537

Fatalities
277

Local Sit-Rep Details

Declarations
135
Last update: a minute ago

Open EOCs
55
Last update: a few seconds ago

Locality Case Details

*Click row to zoom to locality, unclick to zoom back out.

Fairfax County

- Confirmed Cases - 1,809
- Hospitalizations - 334
- Fatalities - 48

Last Change as of 4/19/2020, 9:01 AM

Prince William County

- Confirmed Cases - 742
- Hospitalizations - 81
- Fatalities - 15

Last Change as of 4/19/2020, 9:01 AM

Henrico County

- Confirmed Cases - 584
- Hospitalizations

Last update: a minute ago

Legend

VDH COVID-19 Case Details

- Confirmed Cases
- > 1,800
 - 1,300
 - 900
 - 400
 - < 1

VDEM Regions



VDH Health Districts



Virginia

Legend

<https://bit.ly/VaCOVID19MapTool> or <https://www.arcgis.com>
You must have a username and password to access

Dashboard updated as of 12:03 PM 4/19/2020

Current Situation in Virginia

Local Emergency Declarations	135
Local EOC Activations	55
School Closures	All schools are closed for the rest of the school year.
<ul style="list-style-type: none"> Current state agencies working with the Joint Information Center: <ul style="list-style-type: none"> o VDEM, VDH, VDOT, VSP, DOE, VANG, DSS (2-1-1), VDDHH, VEC, Tax, DCP, DGIF The Joint Information Center can be reached at COVID19JIC@vdem.virginia.gov 	

Public Inquiry Line Calls

Source	# Calls Received on 4/17/20	Total Calls for April
2-1-1 Virginia	372 (4/16/20)	6,631
VDH Call Centers	139	8,016
Total	---	14,647

Media Requests

Source	# Requests Received on 4/17/20	Total Requests for April
JIC Mailbox	2	460+

Commonwealth of Virginia
COVID-19 Unified Command
April 14, 2020

Governor Cabinet
COVID-19 Unified Command Leadership Group
 VDH, VDEM, VSP, OAG, DHRM, VANG

Legal & Policy Group
 Lead: VDEM

Workforce Readiness
 Lead: DHRM

Health Equity Group
 Lead: VDH

Private Sector & Economic Stability
 Lead: VDEM

Joint Information Center
 Lead: VDEM

Intergovernmental Affairs
 Lead: VDEM

Operations
 VDH/VDEM/VDOF/DCR/FEMA

Logistics
 VDEM/VDH/DGS/VITA/ FEMA

Planning
 VDH/VDEM/VDOF/DCR/VANG/FEMA

Finance
 VDEM/VDH

Recovery
 VDEM

Branch II
 Regional Support

Branch III
 ESFs

Emergency Services Group
 ESFs 4,9,10,13 & 16

Human Services Group
 ESFs 6,8,11 & 17

Infrastructure Group
 ESFs 1,2,3 & 12

Branch IV
 Alternate Care Facilities
 VNG, ACOE, VDEM, VDH, DGS & FEMA

Branch V
 Fatality Management
 VDH- OCME

Branch I - COVID19

IT Infrastructure
 VITA

Data Unit

Current Plans

Future / Contingency Plans

Training, Education & Exercise

SITSTAT

RESTAT

Healthcare Coordination – Team A
 Leads: VDH and VHHA

VDMAC

Acute Care / Medical Surge

Provider Wellness

EMS

Telehealth

Long Term Care

Pharmacy Services

Testing Capacity & Coordination
 Lead: VDH

Provider Outreach & Detailing
 Lead: VDH

Medical Workforce MSV & MRC

Community Mitigation Group
 Lead: VDH

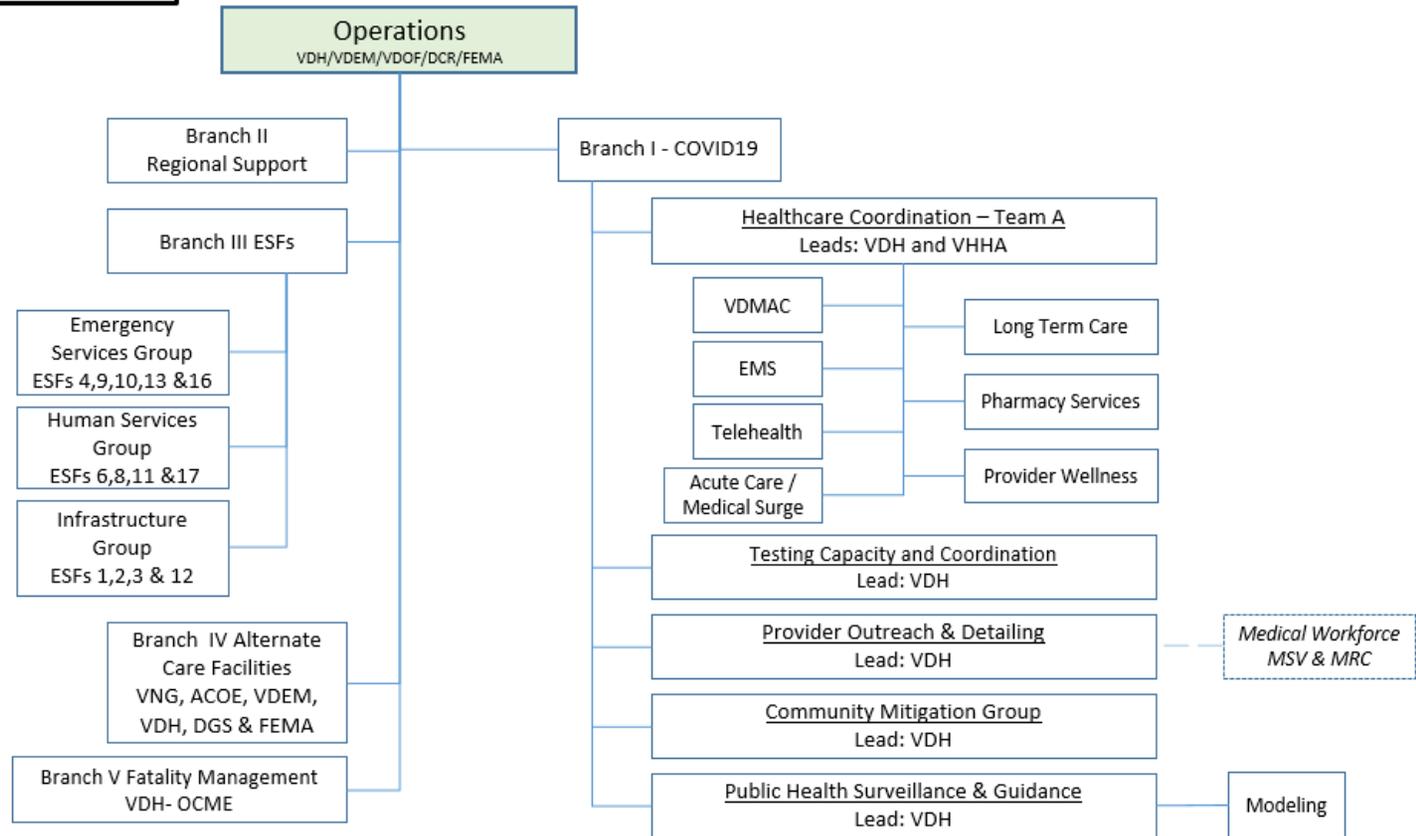
Public Health Surveillance & Guidance
 Lead: VDH

Modeling

- Emergency Support Functions (ESFs)**
- ESF #1: Transportation
 - ESF #2: Communications
 - ESF #3: Public Works & Engineering
 - ESF #4: Firefighting
 - ESF #6: Mass Care
 - ESF #7: Logistics Management & Resource Support
 - ESF #8: Public Health & Medical Services
 - ESF #9: Search & Rescue
 - ESF #10: Oil & Hazardous Materials Response
 - ESF #11: Agriculture & Natural Resources
 - ESF #12: Energy
 - ESF #13: Public Safety & Security
 - ESF #15: External Affairs
 - ESF #16: Military Affairs
 - ESF #17: Volunteer & Donations Management

Commonwealth of Virginia
COVID-19 Unified Command

April 14, 2020

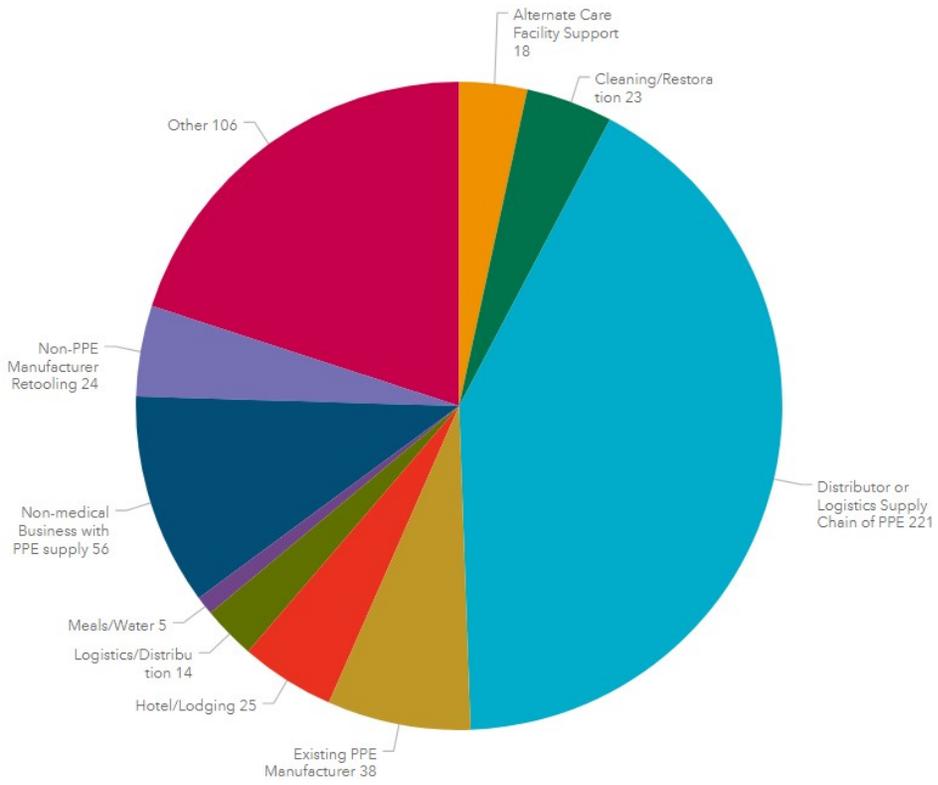


ORGANIZATION ASSIGNMENT LIST (ICS 203)

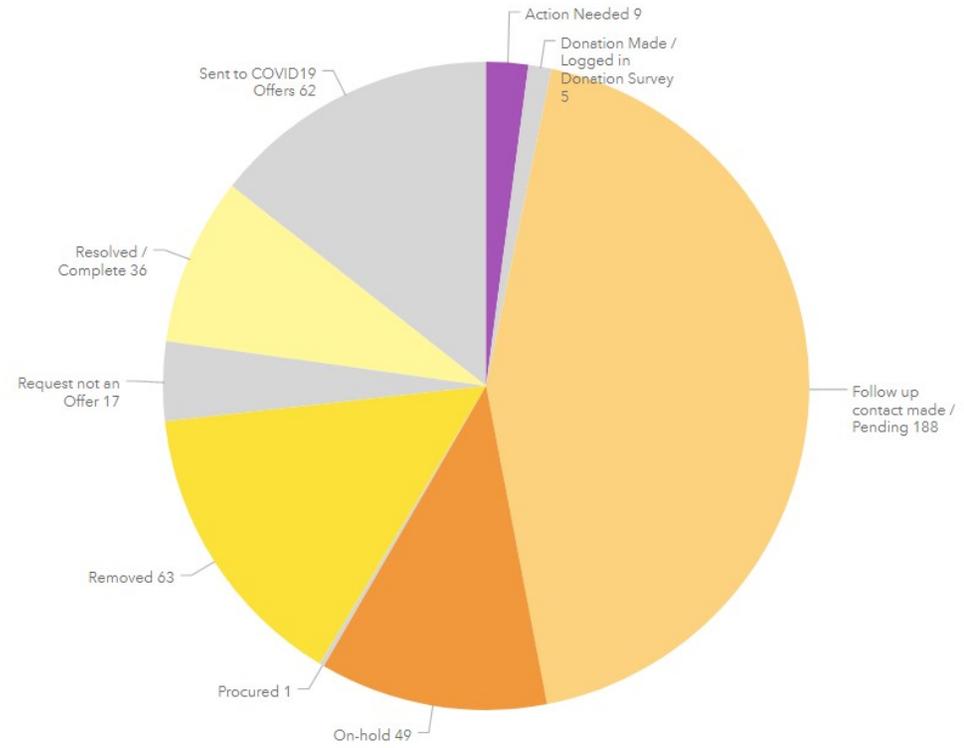
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 4/20/2020 Time From: 0800		Date To: 4/21/2020 Time To: 0800	
3. Incident Commander(s) and Command Staff:			7. Operation Section:		
IC/UC's	Governor / VDH / VDEM / VSP / OAG / DHRM / VANG		Chief	Mike Womack (VDOF)	
Legal & Policy	Curtis Brown (VDEM)		Field Ops.	Jack Kauffman (VDOF)	
Health Equity	Sable K. Nelson (VDH)		Planning Ops.	Daryl Louder (VDEM)	
Joint Info. Center	Lauren Opett (VDEM)				
Intergovernmental Affairs	Dillon Taylor (VDEM)				
Pvt Sector & Econ. Stab.	Stacie Neal (VDEM)				
Workforce Readiness	Emily Elliott (DHRM)		Branch	I-COVID-19	D. Houttekier (VDOF)
4. Agency/Organization Representatives:			Division/Group	Healthcare Coordination-Team A	P. Jaber (VDH); K. Parker (VHHA)
Agency/Organization	Name		Division/Group	Provider Outreach and Detailing	Dr. K. Remley (VDH)
			Division/Group	Community Mitigation	J. Murphy; L. Forlano (VDH)
			Division/Group	Public Health Surveillance and Guidance	L. Peake (VDH)
			Division/Group	Testing Capacity and Coordination	P. Jaber (VDH)
			Branch	II-Regional Support	T. Costin (VDEM) J. King (VDEM)
			Division/Group	VDEM Regions	T. Costin (VDEM); J. King (VDEM)
			Division/Group		
			Branch	III-ESF's	On Duty Ops (VDEM)
			Division/Group	Human Services	On Duty Ops (VDEM)
			Division/Group	Emergency Services	On Duty Ops (VDEM)
			Division/Group	Infrastructure	On Duty Ops (VDEM)
			Division/Group		
			Division/Group		
			Branch	IV-Alternate Care Facilities	E. Porner (VDEM)
			Division/Group	Alternate Care Facilities	E. Porner (VDEM)
5. Planning Section:			Division/Group		
Chief	M.Anderson (VDEM)		Division/Group		
Deputy	J. Braunstein (VDOF), S.Harris (VDEM)		Division/Group		
Resource Unit	R. Newlin (VDOF), J.Scott (VDEM)		Division/Group		
Situation Unit	K.Verderame(VDEM),R.Mortimer(VDEM)		Branch	V-Fatality Management	Office of Chief Medical Examiner (VDH)
GISS	J. McKee (VDEM), J.Martin (DCR)		Division/Group	Fatality Management	G. McBride (VDH)
DPSC (Br. IV ACF)	K. Sterner (VDOF)		Division/Group		
DPSC (Br. I Health. Coord.)	D. Zimniewicz (VDOF)		Division/Group		
DPSC (Br. I)	J. Falkeanu (VDOF)		Division/Group		
Training, Education & Exercise	S. Daniel (VDEM)		8. Recovery Section		
				Chief	R.Coates (VDEM)
				Chief	L.Vanderveer (VDEM)
6. Logistics Section					
Chief	VDEM/VDH/DGS/VITA				
Support Branch			9. Finance/Administration Section:		
IT	N. Moe (VITA)		Chief	C.Adkins (VDEM), S.Ferrer (VDH)	
Prepared By: Name:	M.Anderson (VDEM)	Position/Title:	PSC	Signature:	_____
ICS 203		Date/Time:	4/19/2020 1600 hours		NIMS IAP

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION/BASIC		
1. Incident Name:		2. Operational Period:			3.		
COVID-19 Response		Date From:	04/20/20	Date To:	04/21/20		
		Time From:	0800	Time To:	0800		
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF);Planning Ops:Daryl Louder(VDEM)				Branch:	
Operations Section Chief: Mike Womack (VDOF)						Div/Group: Private Sector & Economic Stability	
Branch Director:		#N/A					
Division/Group Supervisor: Stacie Neal (VDEM)						Page 1 of 1	
5. Resources Assigned:						Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier		Leader	Personnel	Request #	Time	Location	
Governor's Office		Sec. Brian Ball					
VDEM		John Northon					
VFC		Andrew Dunnick					
VDH		James Moss					
VDH		Dr. Laurie Forlano					
VDACS		Dr. Carrie Bissett					
VDACS		Bill Scruggs					
VDACS		Memo Maquivar					
EM Partners		Shandi Treloar					
SITL		Tom Berry (VDFP)					
6. Work Assignments:							
Current Plans (1-2 days):		<ul style="list-style-type: none"> - Virginia Economic Development Partnership (VEDP) following up on 183 PPE supplier offers of assistance. (high priority) (4/10) - VDEM and VEDP will refer 30 businesses wishing to retool manufacturing lines for PPE production to GenEdge for subject matter expertise (high priority); GenEdge to handle referrals for businesses wishing to retool manufacturing lines for PPE production. (mod. 4/12) - Private Sector Team continues to triage new offers of assistance and sends to VEDP for follow-up. (4/15) - Currently working with the OAG and Governor's Office for guidance on state agencies now receiving donations and terms of agreement for Private Sector partners that register on the Portal. (mod. 4/15) - Serving as liaison to the Economic Crisis Strike Force as they move into economic recovery. (mod. 4/15) - Working with McKinsey and Company, CDO, and VHHA to collect PPE information for the hospital and healthcare facilities. (mod. 4/15) - Working with businesses offering non-FDA approved PPE to obtain samples for evaluation by VDH, DOLI, and hospital officials. (mod. 4/17) - Coordinate with McKinsey and Company to identify a process for following up with PPE vendors, assisting businesses who wish to retool production lines for PPE, and formalize process for evaluation of this PPE. (mod. 4/15) - Participating in a working group with state universities that are developing PPE to include test swabs, face shields, face masks/respirators, and ventilator parts. (4/14) - Working with AT&T on \$50K donation to assist healthcare, first responder, or other essential workers with feeding, childcare, etc. (4/14) - Following up with 10 PPE manufacturers from the National Manufacturing Association list. (4/16) - Working with VA Company that developed UV Sanitation Cabinet for PPE Sterilization/Sanitation. (4/17) 					
Future Plans (more than 2 days):		<ul style="list-style-type: none"> - Conducting weekly brainstorming session with McKinsey, VDEM Logistics, Private Sector Team and Governor's Office. (mod. 4/17) - McKinsey and Company working with VDH and FDA to navigate federal regulations for PPE manufacturing for businesses who wish to pivot production. (mod. 4/14) - Economic Crisis Strike Force is establishing a working group to develop guidelines for reopening the economy. (4/17) - McKinsey and Company are developing product information sheets on types of PPE needed in Virginia to guide businesses wishing to retool. (4/17) 					
Accomplishments:		<ul style="list-style-type: none"> - Received 12 donations of PPE to date, with 15 other commitments. (mod. 4/19) - University projects to create PPE include face masks/respirators, face shields, ear protectors, nasal swabs, pap modification, ventilator filters, and sewn procedure masks. (4/14) - Received brief from Governor's Office on VDEM ability to accept donations. (4/16) - Three businesses referred to GenEdge. (4/19) - Provided feedback to Ford Motor Company on face shields based on evaluation by DCLS. (4/19) - Type of offer and status updated by follow-up teams for 1056 offers of assistance, refer to graphic. (4/19) 					
7. Special Instructions:							
Needs:		<ul style="list-style-type: none"> - Guidance from Policy and Legal Group: How is VA considering the use of antibody kits and working to ensure these tests are not required by employers for employee to return to work in such a way that is discriminatory or violates ADA laws. (4/8) - Guidance from Policy and Legal Group on Terms of Use Agreement for the private sector portal and website. (4/12) - Four Virginia industry associations desiring to provide advisement to the Commonwealth of Virginia regarding the reopening of business. (4/16) 					
Next Meeting: Group meets once per week Wed. at 1230 hrs.		Submitted By: Stacie Neal on 4/19/2020 at 1245 hrs.					
8. Prepared by: Name:		R. Newlin (VDOF), J.Scott (VDEM)	Pos/Title:	RESL	Signature: _____		
ICS 204	Date/Time:	4/19/2020 2200				Personnel Count: 0	

Type of Business



Status



HealthCare Sub-Groups	Objectives	Current Situation	Current Plans (1-2 Days)	Future Plans (More than 2 Days)	Accomplishments	Needs
VDMAC	- To advise on the activation and implementation of crisis standards of care.	- This sub-group will not be providing daily updates due to the sensitive nature of the information in this group.	N/A	N/A	- Incorporated representatives from the Unified Command's Health Equity Group into the Virginia Disaster Medical Advisory Committee and their feedback into crisis standards of care planning.	N/A
EMS	- To inform and coordinate the EMS response for the Commonwealth.	- Tracking PPE. - Developing mental health resource website for EMS responders. (4/15)	- Continue to monitor PPE use. (mod. 4/15) - Review guidance documents and update information shared on website. (4/15) - Research PPE decon capabilities. (4/15)	- Review call volume in regions to determine any significant changes (i.e., increased cardiac arrests, DOA, etc.) and determine any outreach. (4/15)	- Nothing to note. (4/13)	- PPE - Information on vaporization processes. (4/15)
Telehealth	- Evaluate and promote capabilities to apply telemedicine/telehealth to COVID-19 aimed at reducing spread, alleviating system capacity demands, and providing an alternative to in-person care.	- Weekly conference calls to provide regulatory updates, share clinical practices, develop shared resources, and prioritize needs.	- Continue to resolve unanswered regulatory questions, continue to develop shared resources.	- Identify the barriers that facilities and health systems have in the development of telehealth practice. Identify vendors that are available to assist providers in rapidly expanding application of telehealth in response to COVID-19.	- Collecting innovative clinical practices from Virginia health systems. Finalizing guidance regarding state law requirements for informed consent and establishing physician-patient relationship.	- Continued support from state agencies to address regulatory challenges and provided needed resources to expand application of telehealth in response to COVID-19.
Acute Care/ Medical Surge	- Develop recommendations on the management and mitigation of medical surge in acute healthcare facilities.	- The Acute Care/Med Surge Committee (VDH/VHHA COVID-19 Committee) met Thursday 4/16/2020 to continue discussions around medical surge, PPE, testing, and other aspects of hospitals' response to COVID-19. (mod. 4/17)	- Continue to coordinate hospital and health system needs regarding PPE, testing, etc. with the state. Work with the LTC Task Force to address challenges impacting LTC facilities. (4/17)	- Same as current plans.	N/A	- Continued coordination with the state to procure additional PPE and other supplies and expand capacity for testing. Additional information regarding the state's recent PPE purchase (i.e. arrival date, allocations, etc.) would be helpful.

Health Care Sub-Groups	Objectives	Current Situation	Current Plans (1-2 Days)	Future Plans (More than 2 Days)	Accomplishments	Needs
Long-Term Care	- To inform and coordinate long-term care response to COVID-19.	- DMAS met with the managed care organizations (MCO) and the Virginia Health Care Association (VHCA) on 04/16/ 2020 to discuss how to implement the additional funding for nursing centers. (mod. 4/17)	- DMAS will work with the MCOs and VHCA to develop the process for additional payments to the nursing centers. DMAS will develop a draft and work with the MCOs and some of the nursing center providers. (4/17)	- DMAS will submit additional waivers as necessary. (4/16)	- Submission of the 1135 and the Appendix K waivers. (4/16)	- No global needs at this moment.
Provider Wellness	- To assist frontline healthcare providers and support staff as they cope with the challenges of working through COVID-19. (4/14)	<p>- We reported preliminary progress to the Healthcare Coordination Committee and solicited additional input or questions, neither of which were offered. (4/14)</p> <p>- We are operational with work assigned. Membership is growing in number and representation. We are meeting weekly and accomplishing work between meetings. (4/17)</p>	- We are operationalizing a framework for the collection, compilation, and/or creation of behavioral wellness resources across multiple topics and target audiences. Main focus is on supporting the behavioral wellness of "frontline healthcare" to include clinical and non-clinical staff. This includes everyone from doctors and nurses to janitors and housekeepers. Also includes pre-hospital, LTC, ancillary services, etc. This framework will function to inform multi-modal resource creation by several groups. Our initial presentation medium will be via website. (4/17)	<p>- Develop resource directories, informational products, and training materials to promote behavioral wellness among Virginia's frontline healthcare workers and healthcare support staff.</p> <p>- Over time, we will grow in sophistication toward additional topics, audiences, and resource-delivery mediums. Future plans also include the stand up of a direct-service delivery pathway for disaster behavioral health. (4/17)</p>	- We've got two meetings under our belts and work is being completed between meetings. (4/17)	- We have no unmet needs for our current operations. We are evaluating options across a cost spectrum. Initially, we are actioning solutions that are low/no cost. We could entertain more sophisticated solutions with dedicated funding. That said, our group feels there is much to be accomplished short of this funding and we'll proceed in that manner. (4/17)

Health Care Sub-Groups	Objectives	Current Situation	Current Plans (1-2 Days)	Future Plans (More than 2 Days)	Accomplishments	Needs
Pharmacy Services	<p>- To inform and coordinate special provisions around pharmaceuticals and assist with surge planning by considering scope of practice.</p>	<p>- The subcommittee met on Wednesday, 4/15/2020 from 1500-1630 hrs. and will meet next week on 4/22/2020. During the last meeting, the work group discussed drug shortages, COVID testing, alternate care sites for hospitals using off-site beds, protection of staff, COVID treatment and vaccines, other drug-related issues. Action items were identified and are being addressed. (mod. 4/18)</p>	<p>- The Pharmacy Services Committee plans to review and prioritize action items identified during the 04/15/2020 meeting and provide the results in their 04/17/2020 update. (4/16)</p> <p>- Receive and compile data regarding shortages of critical-care medications (ICU meds) that are needed with ventilated patients and would be needed as care expands to surgeries. (4/18)</p> <p>- Research and assess general implementation testing strategies planning to be deployed by two Rite-Aid sites within Virginia in the next week (and already deployed by chains, such as Walgreens, in other states) for pharmacist-supervised COVID-19 drive-through testing and assist in the development of guidance for expanding pharmacy testing sites in Virginia. (4/19)</p> <p>- Distribute the minutes and action steps from this week's workgroup meeting. (4/19)</p>	<p>- Collect information on research drugs that may be in the pipeline for COVID treatment. (4/18)</p> <p>- Monitoring drug shortages and reporting newly-identified drug shortages to FDA. (mod. 4/19)</p> <p>- Continue to develop a pharmacy and drug-related alternate care site implementation plan by assisting the Hampton Roads region who has chosen to continue its efforts to finalize its plan by 5/1/2020. (mod. 4/19)</p> <p>- Continue to monitor health systems' needs to expand to off-site facilities. (4/19)</p> <p>- Continue to assess the need for pharmacists to perform therapeutic substitution of certain drugs without prescriber authorization to address drug shortages or as recommended by the Health Commissioner to mitigate potential drug shortages. Counsel for Board of Pharmacy has advised this cannot be implemented by the Board and would likely necessitate executive action. (mod. 4/19)</p>	<p><u>Drug Shortages:</u></p> <p>- Identified need for and assisted Commissioner in drafting clinician letter to prevent stockpiling and hoarding of certain drugs that have been viewed as potential treatments for COVID. The workgroup reports that this was a major help in managing the patients that need these medications for management of chronic medication conditions. (mod. 4/19)</p> <p>- Collected more information regarding drug shortage of critical care meds and developed a listing of drugs that are considered in short supply, which include all injectable forms of Cisatracurium, Vecuronium, Dexmedetomidine, Fentanyl, Hydromorphone, Midazolam, Propofol, Ketamine. (mod. 4/19)</p> <p>- Informed Healthcare Distribution Alliance (HDA) of shortages of critical-care medications reported by health systems due to drug allocations imposed by drug wholesaler distributor members of HDA and the burden associated with increased need for pharmacies to directly order from manufacturers, in lieu of following their customary ordering model. (mod. 4/19)</p> <p>- Initiated discussion with DMAS reference potential actions to prioritize pharmacy submissions for drugs in shortage. (mod. 4/19)</p> <p>- Received information on how to request a supply of specific drugs (including a list of critical-care medications) from the federal cache. (mod. 4/19)</p> <p><u>Alternate Care Facilities</u></p> <p>- Received and reviewed the DEA waiver to exempt federal DEA licensing for COVID alternate care facilities and have identified requirements for state licensing of these sites. (mod. 4/19)</p>	<p>- Timely coordination with Office of Attorney General, Board of Pharmacy, DEA, FDA, Health Commissioner and other medical and supply chain stakeholders for implementations when final recommendations are developed.</p> <p>- Continued messaging on drug related needs within the COVID response from the state level.</p> <p>- Ensure coordination of pharmaceutical care for all alternate sites of care. Facilitate joint discussions among key pharmacy stakeholders, under the coordination of the Alternate Care Subcommittee or the Pharmacy Services Subcommittee, assisting with implementing pharmaceutical care within arena style alternate sites. Ensure this remains a priority in the planning to successfully address all identified challenges.</p> <p>- Prioritization of personal protection equipment (i.e., surgical or N-95 masks and gloves) for pharmacists within community pharmacies to use based on pharmacists' role with direct patient care, which may include collection of COVID tests within these areas. (4/15)</p>

HealthCare Sub-Groups	Objectives	Current Situation	Current Plans (1-2 Days)	Future Plans (More than 2 Days)	Accomplishments	Needs
Pharmacy Services, <i>continued</i>				<ul style="list-style-type: none"> - Continue to collect information about serological testing that may become FDA, EUA-, and CLIA-waived and inform pharmacy workgroup. (mod. 4/19) - Continue to plan for COVID vaccine and treatments, including developing statewide protocols, identifying regulatory requirements, and establishing agreements for pharmacies to receive statewide cache that may become available. (mod. 4/19) - Continue discussions regarding potential guidance for reuse of drugs that could have been exposed to COVID (e.g., proper decontamination of drug container, safe disposal and wastage). (mod. 4/19) 	<ul style="list-style-type: none"> - Reached out to National Community Pharmacists Association (NCPA) regarding engaging with community pharmacies to assist smaller community hospitals. (mod. 4/19) <p>Testing:</p> <ul style="list-style-type: none"> - Collaborated, researched, and identified key action steps needed to address expansion of COVID-19 drive-through testing sites at pharmacies. (4/18) - Reviewed the HHS Statement on Authorizing Licensed Pharmacists to Order and Administer COVID-19 tests and identified three COVID-19 tests that are FDA, EUA, and CLIA-waived (Cepheid Xpert Xpress SARS-CoV-2, Abbott ID NOW COVID-19, Accula™ SARS-Cov-2 Test). (mod. 4/19) <p>PPE and Exposure:</p> <ul style="list-style-type: none"> - To address shortages with masks and concerns regarding pharmacy personnel protection provided workgroup members updated VDH PPE guidance along with work exclusions for Healthcare Personnel Exposed to COVID-19 patients via the VDH risk assessment tool. (mod. 4/19) <p>Actions to Increase Care during Crisis:</p> <ul style="list-style-type: none"> - Development of Board of Pharmacy Emergency Waivers to reduce regulatory burdens to facilitate access to pharmaceutical care and services. (mod. 4/19) - Identified need for and implemented home delivery service for medications by VDH (e.g. HIV, Tuberculosis, STD, Family Planning, and naloxone for prevention of opioid overdose and deaths). (mod. 4/19) 	<ul style="list-style-type: none"> - Coordination within Healthcare Coordination Committee to create guidance regarding time frame for Virginia hospitals ramping up taking current drug shortages of critical care/ICU medications into account. (mod. 4/19) - Coordination for development of guidance for Virginia pharmacies regarding implementation of COVID-19 testing performed under two models listed below and reporting of results to VDH: 1. Pharmacists collect/aid in self-collection of the specimens and send them to a lab. 2. Pharmacists collect specimens and perform testing on site using a point-of-care test. (mod. 4/19)

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION//BASIC	
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800			3.	
					Branch:	I-COVID-19
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF);Planning Ops:Daryl Louder(VDEM)			Div/Group:	Community Mitigation
Operations Section Chief: Mike Womack (VDOF)						
Branch Director: D. Houttekier (VDOF)		#N/A				
Division/Group Supervisor: J. Murphy; L. Forlano (VDH)					Page 1 of 1	
5. Resources Assigned:					Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier	Leader	Personnel	Request #	Time	Location	
Governor's Office	Dr. V. Walker-Harris					
Governor's Office	Gena Berger					
VSP Lead	Steve Chumley					
OAG Lead	Robin Kurz					
OAG	C. Hutchins, M. Jagels					
DOE	V. Ramnarain, T. White					
VCCS	Kim Hobert					
SCHEV	Alan Edwards					
CICV	Sabena Moretz					
VDOT	Catherine Mcghee					
SITL	Michael Parris (VDFFP)				DPSC:J. Falkeanu (VDOF); J. Murphy-POC	
6. Work Assignments:						
Current Situation: - Meets every Wednesday and Friday at 1530 hrs.						
Current Plans (1-2 days): - Guidance document for COVID-19 detection in the workplace (4/11) - Develop presentation for meetings with private sector about reopening. (4/18)						
Future Plans (more than 2 days): - Coordination/amplifying major messages about COVID-19 in conjunction with messages private sector has created. - Coordination/amplifying major messages about absenteeism and return to work policies for employers. - Pandemic phase response shift document in development. - Continued meetings with communication team. (4/15) - Planning for mitigation in next phase. (4/15) - Webinar for funeral directors planned for week of 4/20/2020. (4/17) - Reorganize business guidance on VDH website. (mod. 4/15)						
Accomplishments: - Meeting with DGIF to discuss bat rehab during the pandemic. (4/16) - Participated in private sector conference call on 4/15/2020. (4/17) - Met with VDH communications team about toolkits and major messages on 4/17/2020. (4/17) - Update to health districts. (mod. 4/18)						
7. Special Instructions:						
Needs: - Funeral directors want to communicate the need their stakeholders have for PPE. - Interpretation of executive orders on behalf of the Virginia Dept. of Transportation relative to flight school operations and if they should cease given the inability to practice social distancing. - Law enforcement personnel associated with jails want to communicate their need for PPE for their staff.						
Meeting Schedule: Meets every Wednesday and Friday at 1530 hrs.						
Submitted By: Dr. Julia Murphy on 4/17/2020 at 0745 hrs. (No new updates.)						
8. Prepared by: Name:		R. Newlin (VDOF), J.Scott (VDEM)	Pos/Title:	RESL	Signature: _____	
ICS 204	Date/Time:	4/19/2020 2200				Personnel Count: 0

ASSIGNMENT LIST (ICS 204)						CONTROLLED UNCLASSIFIED INFORMATION/BASIC		
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800				3.		
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF); Planning Ops: Daryl Louder(VDEM)				Branch: I-COVID-19		
Operations Section Chief: Mike Womack (VDOF)						Div/Group: Public Health Surveillance and Guidance		
Branch Director: D. Houttekier (VDOF)		#N/A						
Division/Group Supervisor: L. Peake (VDH)						Page 1 of 1		
5. Resources Assigned:						Reporting Location, Special Equipment, Remarks, Notes, and Information		
Resource Identifier	Leader	Personnel	Request #	Time	Location			
Governor's Office/HHR Liaison	Catie Finley							
DCLS	D. Toney, L. Griffin-Thomas							
Health Information	K. Kurkjian, S. Lineberger							
Investigation	C. Holsinger, D. Saady							
Surveillance	Em Stephens, J. Falk							
Situation/Documentation	C. Patterson, K. Stark							
SITL	Tamara DelRosario (VDEM)					DPSC: J. Falkeanu (VDOF); C. Patterson-POC		
6. Work Assignments:								
Current Situation: - Cases of COVID-19 are increasing in Virginia and in the US. Extensive case investigation, contact tracing, traveler monitoring, and public health and commercial laboratory testing efforts are ongoing. The number of outbreaks continues to increase statewide. (mod. 4/18)								
Current Plans (1-2 days): - Continue case investigation and contact tracing efforts. - Updating and developing Disease Control Manual (DCM) chapter to guide public health investigations. - Implement changes regarding public health monitoring of travelers. - Continue development of health information messages for various audiences. - Continue public health lab testing through DCLS; continue efforts to ensure expanded testing capability efforts to streamline data sharing with university laboratories and private laboratories. - Expanding REDCap to include other congregate setting residents. (4/16) - Next clinician letter is in draft. (4/16) - LTCF guidance is being consolidated for clarity. (4/16)								
Future Plans (more than 2 days): - Syndromic surveillance reporting. - Updating guidance for: Training for healthcare professionals; strategies to mitigate personnel staffing shortages; guidance for transit workers; guidance for small businesses and employees. (modified 4/9) - New testing criteria in draft. (4/13) - Working to create a brief one-pager to collect demographic information during testing. (4/13) - Review current long-term fare facility guidance to ensure all information is clear, accurate, and up to date. (4/13) - REDCap expansion project to receive morbidity data. (4/14)								
Accomplishments: - The surveillance team created a document outlining the required and priority fields for entering a case of COVID-19 into VEDSS. (4/13) - New/updated DCM guidance posted: COVID-19 chapter: complete chapter reorganization; Sending VDH Staff on COVID-19 Outbreak Investigations in Healthcare or Other Settings. (mod. 4/18) - External website updates: VDH Guidance for Inpatient Obstetric Care for Persons with Confirmed or Suspected COVID-19 (posted under health professionals/Maternal and Infant Care). (mod. 4/18)								
7. Special Instructions:								
Needs: - PPE for congregate care facilities experiencing outbreaks.								
Meeting Schedule: Meetings are Mon.-Thur. at 1130 hrs.								
Submitted By: Chris Patterson on 4/19/2020 at 1230 hrs. (No new updates.)								
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____			
ICS 204	Date/Time:	4/19/2020 2200				Personnel Count: 0		
NIMS IAP							CONTROLLED UNCLASSIFIED INFORMATION/BASIC	

ASSIGNMENT LIST (ICS 204)				CONTROLLED UNCLASSIFIED INFORMATION//BASIC	
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800		3.	
4. Operations Personnel: Operations Section Chief: Mike Womack (VDOF) Branch Director: D. Houttekier (VDOF) #N/A Division/Group Supervisor: P. Jaberri (VDH)		Field Ops: Jack Kauffman (VDOF); Planning Ops: Daryl Louder (VDEM)		Branch: I-COVID-19 Div/Group: Testing Capacity and Coordination	
5. Resources Assigned:				Page 1 of 1	
Resource Identifier		Leader	Personnel	Request #	Reporting Location, Special Equipment, Remarks, Notes, and Information Time Location
VDH		Parham Jaberri			
VDH		Bob Mauskapf			
VDH		Michael Keatts			
SITL		Michael Parris (VDFP)			DPSC: J. Falkeanu (VDOF); M. Keatts-POC
6. Work Assignments:					
Current Situation:					
<ul style="list-style-type: none"> - Maintaining a list of labs (public, hospital and commercial) that conduct processing of samples. (mod. 4/16) - Testing capacities with labs (public, hospital and commercial) are improving. (More hospital "in-house" testing / State lab capacity is at 300+ per day / commercial labs have improved back logs and turnaround times). (mod. 4/18) - All supplies are in adequate supply, no outstanding needs at state labs. (mod. 4/16) - Waiting assessment evaluations of antibody testing by HHS (current accuracy issues associated with several tests). (4/16) - VDH and VHHA continue to meet weekly regarding testing subcommittee activities. (4/16) - Communicating with State Labs, UVA and VCU to develop process for utilizing additional Testing capacities for PH (Specifically Long-Term Care facilities and Community Testing efforts.) (4/17) 					
Current Plans (1-2 days):					
<ul style="list-style-type: none"> - Communication with commercial pharmacy chains concerning partnership in conducting testing as well as vaccine dispensing when vaccine becomes available. (mod. 4/16) - Testing/sampling site data has been placed on VDEM map on the GIS platform. Planning on making this data available to the public. (mod. 4/16) - Continuing to meet with VDH to leverage strategies to improve testing access to certain socioeconomic populations. (mod. 4/16) - Meeting with VDH Nurse Manager to discuss Virginia National Guard personnel collecting testing samples from testing accomplished at long-term care facilities. (4/14) - A partnership has been developed with Rite-Aid in the Virginia Beach Health District to provide Drive-Through Testing. These activities will begin on 04/22/2020 and will run 7 days a week. (4/15) - Pursuing securing more sites in Richmond Area for Drive-Through Testing Sites. (4/15) - Rite-Aid is setting up a second drive-through testing site in Colonial Heights. Will be operational on or around 04/23/2020 and will be operating 7 days a week. (4/18) 					
Future Plans (more than 2 days):					
<ul style="list-style-type: none"> - Plans being made for the creation of a state testing Task Force. (4/16) 					
Accomplishments:					
<ul style="list-style-type: none"> - State labs are getting Point-of-Care (Abbt ID Now Rapid COVID Test) 15-minute test in limited quantities; VA is getting 15 devices; devices received 4/7/2020; VHHA on placement (possibly for rural areas as well). Supplies for devices are limited at this time. Site selection has been determined for these tests. Test sets will be going out this week. 11 hospital systems will be getting 8 test sets. (mod. 4/15) - A document was generated and placed onto the VDH Professional page, listing locations of private labs being used to process tests/samples. (4/15) - Looking to add a list of lab testing services to website for health professionals. (mod. 4/16) 					
7. Special Instructions:					
Needs:					
No needs at this time. (4/17)					
Meeting Schedule: 4/21/2020 at 1100 hrs. (standing weekly conference call) (mod. 4/15)					
Submitted By: Michael Keatts on 4/19/2020 at 0945 hrs. (No new updates.)					
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	
				Signature: _____	
ICS 204	Date/Time:	4/19/2020 2200	Personnel Count: 0		
NIMS IAP		CONTROLLED UNCLASSIFIED INFORMATION//BASIC			

ASSIGNMENT LIST (ICS 204)						CONTROLLED UNCLASSIFIED INFORMATION/BASIC	
1. Incident Name:		2. Operational Period:				3.	
COVID-19 Response		Date From:	04/20/20	Date To:	04/21/20	Branch: I-COVID-19	
		Time From:	0800	Time To:	0800	Div/Group: Provider Outreach and Detailing	
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF);Planning Ops:Daryl Louder(VDEM)				Page 1 of 1	
Operations Section Chief: Mike Womack (VDOF)		Branch Director: D. Houttekier (VDOF) #N/A					
Division/Group Supervisor: Dr. K. Remley (VDH)							
5. Resources Assigned:		Reporting Location, Special Equipment, Remarks, Notes, and Information				Time Location	
Resource Identifier	Leader	Personnel	Request #				
VDH	Dr. Karen Remley						
VDH	Chris Patterson						
Medical Workforce (MSV)	Clark Barrineau						
MRC	Jennifer Freeland						
SITL	Tamara DelRosario (VDEM)				DPSC:J. Falkeanu (VDOF); C. Patterson-POC		
6. Work Assignments:							
Current Situation:							
- Continuing to onboard new Medical Reserve Corp Volunteers (see addendum for updates). (4/8)							
- Continuing to work with MSV to meet with healthcare providers in various specialties to hear and address their concerns. (4/15)							
- See addendum for subgroup updates.							
Current Plans (1-2 days):							
- Ongoing MRC recruitment through Dept. of Health professions, the Medical Society of Virginia, the Association of Family Medicine, and others. (4/8)							
- Work with Testing Capacity and Coordination group to address provider concerns surrounding the availability of testing and testing supplies. (4/15)							
Future Plans (more than 2 days):							
- Develop best practices for OBGYN/L&D. (4/8)							
- Continuing to look into using Buoy Health as an online self-triage tool to assist individuals in locating proper care for their symptoms, contact tracing, and guidance and follow-up during self-isolation. (mod. 4/15)							
- Looking to convene a sub-group to explore resuming certain elective and preventative healthcare procedures. (4/15)							
Accomplishments:							
- Met with Buoy Health representatives and the Public Health Surveillance group for a demonstration of Buoy Health's potential as a contact tracing tool. (4/15)							
- Met with MSV and physicians in various specialties from around the Commonwealth to discuss their concerns. Discussed the risks, benefits, and concerns of loosening restrictions surrounding elective procedures, physicians gave their opinions on what that may look like when the time is right. (4/17)							
7. Special Instructions:							
Needs:							
- None at this time.							
Meeting Schedule: 4/15 with Public Health Surveillance to discuss Buoy Health as a contact tracing aid/solution;							
Submitted By: Chris Patterson on 4/19/2020 at 1223 hrs. (No new updates.)							
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____		
ICS 204	Date/Time:	4/19/2020 2200			Personnel Count: 0		
NIMS IAP							CONTROLLED UNCLASSIFIED INFORMATION/BASIC

Provider Outreach & Detailing Sub-groups	Objectives	Current Situation	Current Plans (1-2 Days)	Future Plans (More than 2 Days)	Accomplishments	Needs
Workforce	<ul style="list-style-type: none"> - Guide and develop a response plan in anticipation of having a limited workforce in response to COVID-19. 	<ul style="list-style-type: none"> - 333 new applications for Medical Reserve Corps. (for 4/18/2020 to 4/19/2020 at 0800 hrs.). (mod. 4/19) - 15,614 approved volunteers. (mod. 4/19) - 10,210 deployable volunteers. (mod. 4/19) - 1,548 volunteer applications being processed. (mod. 4/19) 	<ul style="list-style-type: none"> - Continue to recruit, train, and onboard medical and non-medical volunteers. - Continue to develop timeline and plan to recruit additional volunteers. - Establish a new (more streamlined) process for conducting background investigations for volunteers. - Obtain additional staff resources for volunteer management. - Develop plans for how to support workforce in alternate care facilities and long-term care facilities. (4/14) - Finalizing MOU Template for hospitals and long-term care facilities. (4/17) 	<ul style="list-style-type: none"> - Goal of 30,000 volunteers recruited for response to the COVID-19 pandemic. - Develop teams of medical professionals to support COVID-19 surge in long-term care facilities. (4/13) 	<ul style="list-style-type: none"> - 82 Medical Reserve Corps. volunteers deployed on 4/18/2020. (mod. 4/19) - Deployable volunteers increased by 38. (mod. 4/19) - Recorded Volunteer Management Health System Training on 4/16/2020. (mod. 4/17) - Long-Term Care Task Force Call on 4/16/2020. (mod. 4/17) 	<ul style="list-style-type: none"> - Communication from VEST and other work groups on how temporary hiring and contracted workforce is being assimilated into workforce plans. - Information about any other staffing options to create staffing models (current and future). - Evaluate and upgrade staffing at local health departments.

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION/BASIC	
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800			3.	
					Branch:	II-Regional Support
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF); Planning Ops: Daryl Louder(VDEM)			Div/Group:	VDEM Regions
Operations Section Chief: Mike Womack (VDOF)						
Branch Director: T. Costin (VDEM) J. King (VDEM)		#N/A				
Division/Group Supervisor: T. Costin (VDEM); J. King (VDEM)					Page 1 of 1	
5. Resources Assigned:					Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier	Leader	Personnel	Request #	Time	Location	
VDEM West Regions (2,3,4,6)	T. Costin					
VDEM East Regions (1,5,7)	J. King					
SITL	Jamey Brads (VDFP)					
6. Work Assignments:						
Current Plans (1-2 days):						
<ul style="list-style-type: none"> - Continue to coordinate regional activities (local and IMT), track local impacts, and unmet needs. - Focusing on immediate needs and information management/situational awareness for local and regional partners. - Conducting calls with chief regional coordinators Mon., Wed., and Fri. - Reviewing all resource requests and compiling numbers in coordination with the consultant in support of leadership for all PPE requested that is not medical or EMS related. (mod. 4/14) - Coordinate with localities for supply delivery sites. - Encourage local PPE burn rates and needs reporting; PPE burn rate reporting by localities varies daily, but as high as 73%. 						
Future Plans (more than 2 days):						
<ul style="list-style-type: none"> - Planning to identify future gaps and needs of our local jurisdictions critical infrastructure and resources with an emphasis now on mortality management. (mod. 4/14) - Respond to locality requests and needs. - Create and execute plan to open smaller ACF, while ACF Workgroups continue moving forward on post buildout staffing and equipment needs to open the ACF. (mod. 4/15) - Coordinate with regional hospitals and coalitions to determine ACF needs based on new modeling numbers. (4/16) - Monitoring senior living and correctional facilities' possible needs for pop-up style ACFs in western and southwestern Virginia. (4/16) 						
Accomplishments:						
<ul style="list-style-type: none"> - Provided just-in-time virtual WebEOC training and support. (4/4) - Fielded local and private sector policy-related questions and concerns to leadership and the Task Force Policy Group and provided responses when available. (4/4) - Established Unified Management of RCC with VDH and Northern Virginia Hospital Alliance/Northern Virginia Emergency Response System (Region 7). (4/4) - Provided continuity of operations aids to VA Municipal League and VA Association of Counties. (4/4) - Primary ACF identified in Regions 7, 5 and 1 have been and submitted to ACF Task Force. (4/4) - Assemble teams to begin planning for opening ACF. (4/5) - Coordinating with region and localities on the locations of Alternate Care Facilities (ACF) and Drive-Through Test Sites. (4/5) - Identifying Regional PPE drop sites. (4/5) - Completed planning walkthrough of the Region 5 ACF building with local, state, federal, and hospital partners. (4/12) 						
7. Special Instructions:						
Needs:						
<ul style="list-style-type: none"> - Staff support at local health districts. - Space large enough to support Regional Coordination Center where such centers are non-existent or undersized to incorporate ACF team for in person meeting and planning sessions that also allow for proper social distancing. - Additional PPE drop sites. 						
Submitted By: Jack King/Ted Costin on 4/19/2020 at 0955 hrs. (No new updates.)						
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____	
ICS 204	Date/Time:	4/19/2020 2200			Personnel Count: 0	
NIMS IAP						CONTROLLED UNCLASSIFIED INFORMATION/BASIC

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION/BASIC	
1. Incident Name:		2. Operational Period:			3.	
COVID-19 Response		Date From:	04/20/20	Date To:	04/21/20	
		Time From:	0800	Time To:	0800	
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF);Planning Ops:Daryl Louder(VDEM)			Branch:	III-ESF's
Operations Section Chief: Mike Womack (VDOF)					Div/Group:	Emergency Services
Branch Director: On Duty Ops (VDEM)		#N/A				
Division/Group Supervisor: On Duty Ops (VDEM)					Page 1 of 1	
5. Resources Assigned:					Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier	Leader	Personnel	Request #	Time	Location	
ESF 4 Firefighting	Briant Atkins; John Miller					
ESF 9 Search & Rescue	Bryan Saunders					
ESF 10 Hazardous Materials	Beth Lohman					
ESF 13 Public Safety	Marilyne Wilson					
ESF 16 Military Affairs	MAJ Koenig					
SITL	Jamey Brads (VDFP)					
6. Work Assignments:						
Current Plans (1-2 days):						
- See attached spreadsheet for specific ESF information.						
- Continue supporting the coordination groups and working on state wide responses.						
Future Plans (more than 2 days):						
- See attached spreadsheet for specific ESF information.						
7. Special Instructions:						
Needs:						
- See attached spreadsheet for specific ESF information.						
Submitted By: Update received from VEST OPS on 04/19/2020 at 1200 hrs.						
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____	
ICS 204	Date/Time:	4/19/2020 2200			Personnel Count: 0	
NIMS IAP						CONTROLLED UNCLASSIFIED INFORMATION/BASIC

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 4: Firefighting	<p>VDFP</p> <ul style="list-style-type: none"> - Currently monitoring and handling any requests we get. - Have three new staff members rotating in over this weekend to take the place of three currently assigned SITL. <p>VDOF</p> <ul style="list-style-type: none"> - Currently monitoring to provide assistance as needed. 	<p>VDFP</p> <ul style="list-style-type: none"> - Continue to monitor the incident and other actions that may further impact our continuing operations. <p>VDOF</p> <ul style="list-style-type: none"> - Continue to monitor and respond to requests for assistance. - Our IMT at the state EOC is assisting VDEM in the planning process. - The current IMT is approaching the end of its 14 day assignment and will be transitioning back to the original VDOF IMT by Monday. <p>VDOF</p> <ul style="list-style-type: none"> - Assisting the National Guard by providing warehouse storage and PPE distribution from its office in Salem. 	<p>VDFP</p> <ul style="list-style-type: none"> - Implemented teleworking for a larger part of agency. - Provided staff to assist in operation of VEST and Planning. <p>VDOF</p> <ul style="list-style-type: none"> - Nearly all of the agency is in a telework situation. - Providing an IMT to assist with the Planning function in the state EOC, as well as localized support of the VDEM Regional Coordinators. 	- Nothing Reported.	- With length of this event that is anticipated, may need to consider effects of burnout to staff in the teleworking/virtual environment.
ESF 9: Search & Rescue	<ul style="list-style-type: none"> - Operations Normal. - Continue to respond to SAR requests. 	<ul style="list-style-type: none"> - Operations Normal. - Continue to respond to SAR requests. 	- Nothing Reported.	- Nothing Reported.	- Nothing Reported.
ESF 10: Hazardous Materials	<ul style="list-style-type: none"> - VDEM HM response resources are in service and available for response. VDEM RHMOs are positioned to respond to and assess acute hazards. VDEM HM Program is continuing to provide technical support to localities regarding PPE decontamination. - All non-COVID-19 responses will be tracked and managed utilizing the normal SAU process. When activated for COVID-19 related responses, these resources will be tracked by ESF 10. - DEQ Pollution Response Program is available to respond to environmental emergencies. -On 3/18/2020, DEQ suspended all field activity. On 4/1/2020, DEQ resumed a limited amount of monitoring activity including air monitoring, surface water and groundwater monitoring investigations. All other fieldwork remains suspended for further evaluation. 	<ul style="list-style-type: none"> - VDEM HAZMAT emergency response assets will monitor the pandemic situation, assess public safety, consult with local public safety responders, and provide emergency response capabilities to lessen impacts to the public and the environment. The VDEM HAZMAT Program is also preparing for secondary incidents related to the pandemic. Any changes in availability will be reported to SAU/VEST. - Continue to monitor staffing and pollution incident reports. - Developing new protocols for conducting fieldwork that are protective of staff. 	<ul style="list-style-type: none"> - Providing guidance on DECON and PPE to public safety responders. - Working with ESF 7 on PPE DECON equipment and process. Working on preliminary assessment of locations for FEMA-requested DECON capabilities. 	- Nothing Reported.	<ul style="list-style-type: none"> - While addressing current needs, consideration should be given for activities that are non-medical support related. HM resources will need to address some gaps in equipment to address these associated response activities. - Several departments reporting multiple staff being isolated or quarantined due to exposure. No impact on HM response capability at this time.

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 13: Public Safety	<ul style="list-style-type: none"> - Limit unnecessary contact with the public to maintain the health of the workforce. - Increase patrol visibility to compensate for reduced traffic enforcement. - Assist with enforcement of Executive Orders #51, #53 and #55. 	<ul style="list-style-type: none"> - VSP has begun planning for security staffing at the three alternative care facilities. - This is being done in coordination with the Virginia National Guard. - Site visits and assessments will begin soon to determine personnel needs and mission requirements. 	<ul style="list-style-type: none"> - Implemented telework where feasible. - Modified business practices to protect staff and public. 	<ul style="list-style-type: none"> - PPE and cleaning supplies (disinfect offices and patrol vehicles). - Faster testing for COVID-19 reduce the time employees are isolated (and therefore out of work) pending result. 	<ul style="list-style-type: none"> - Nothing Reported.
ESF 16: Military Affairs	<ul style="list-style-type: none"> - Monitoring and reviewing all requests for DMA support. - Continuing Cyber vulnerability assessments and assisting with IT infrastructure at ACFs. - Continuing ACFs support and planning. - Conducting ACFs walkthroughs. - Supporting PPE distribution in all 7 regions. - Preparing resources to be available for food banks, logistics, testing, and other missions across the Commonwealth. 	<ul style="list-style-type: none"> - Analyzing anticipated future support needs of the state from DMA. - Provide Cyber support to the Alternate Care Sites. - Preparing resources to be available for food banks, logistics, testing, and other missions across the Commonwealth. 	<ul style="list-style-type: none"> - 19 total completed missions. - Provided additional support to VEST plans and the ACSWGs. - RCC Planning Teams are in place in all 7 regions. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported.

ASSIGNMENT LIST (ICS 204)						CONTROLLED UNCLASSIFIED INFORMATION/BASIC	
1. Incident Name: COVID-19 Response			2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800			3.	
4. Operations Personnel: Field Ops: Jack Kauffman(VDOF);Planning Ops:Daryl Louder(VDEM)						Branch:	III-ESF's
Operations Section Chief: Mike Womack (VDOF)			Branch Director: On Duty Ops (VDEM) #N/A			Div/Group:	Human Services
Division/Group Supervisor: On Duty Ops (VDEM)						Page 1 of 1	
5. Resources Assigned:						Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier	Leader	Personnel	Request #	Time	Location		
ESF 6 Mass Care HH Services	Michelle Pope						
ESF 8 Public Health & Medical	Karen Owens						
ESF 11 Agriculture	Dr. Carrie Bissett(VDACS)						
ESF 17 Volunteers and Donations	K. Ligon						
Access and Functional Needs Officer	Karen Brimm (VDDHH)						
SITL	Jamey Brads (VDFP)						
6. Work Assignments:							
Current Plans (1-2 days): - See attached spreadsheet for specific ESF information. - Continue supporting the coordination groups and working on state wide responses.							
Future Plans (more than 2 days): - See attached spreadsheet for specific ESF information.							
7. Special Instructions:							
Needs: - See attached spreadsheet for specific ESF information.							
Submitted By: Update received from VEST OPS on 04/19/2020 at 1200 hrs.							
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____		
ICS 204	Date/Time:	4/19/2020 2200				Personnel Count: 0	
NIMS IAP							CONTROLLED UNCLASSIFIED INFORMATION/BASIC

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 6: Mass Care	<ul style="list-style-type: none"> - Monitor and respond to mass care needs in the Commonwealth. - DHCD to address COVID-19-specific homeless issues and ensuring food security for the Commonwealth population. - Distribute PPE to ALFs. 	<ul style="list-style-type: none"> - Continue to monitor and respond to mass care needs. - DHCD to continue addressing COVID-19-specific homeless issues. - The State Feeding Task Force to continue addressing food security. - Continue distribution of PPE to ALFs. 	<ul style="list-style-type: none"> - Activated the State Feeding Task Force on 03/16/2020. - COVID-19 Food Security Framework completed 3/25/2020. - Funding to Shelter Virginia's Homeless Population allocated 4/3/2020. - Additional funding to support child care for essential personnel made available through the Child Care and Development Block Grant (CCDBG) funding through the federal CARES Act 4/15/2020. - Announcement that non-congregate sheltering can be made available to the first responder workforce and reimbursable through FEMA Cat B 4/17/2020. 	<ul style="list-style-type: none"> - Working with VDEM to determine need for MOA/U with food banks. 	<ul style="list-style-type: none"> - Nothing Reported.
ESF 8: Public Health	<ul style="list-style-type: none"> - As of April 19, there are 8,537 cases and 277 deaths related to COVID-19 in Virginia. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported.
ESF 11: Agriculture	<ul style="list-style-type: none"> - Working with food banks to continue offering household feeding programs. - Working with the VA Dept. of Education to offer grab and go style meals at schools for all school age children. - Continue to survey private industry ag sector on supply chain needs, issues, shortages, etc. Monitoring seafood and other industries. 	<ul style="list-style-type: none"> - Submitted and was granted a request to USDA to operate a Household Disaster Feeding Program. This eliminates most regulations for participation in the Emergency Food Assistance Program. This will enable food banks to serve the anticipated increase in families needing food assistance. - Monitor milk dumping and agricultural private sector impacts. - Will receive additional money from stimulus package to purchase USDA foods for distribution. - Anticipate increased numbers of family requiring home delivery of food. As conditions change, there may be increased cancellations of foodbank agencies that distribute USDA foods. This may create some disruptions in the supply chain of food delivery to those in need. 	<ul style="list-style-type: none"> - Received a waiver from USDA to eliminate the signature requirement for the Emergency Food Assistance Program and the Commodity Supplemental Food Program in an effort to minimize social contact. - Food banks have started distributing food. - Received a second waiver from USDA to distribute food boxes bi-monthly with the goal of minimizing social contact. - Developed pet food pantry list and posted to website and Facebook. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported.

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 17: Volunteers & Donations	<ul style="list-style-type: none"> - Currently monitoring requests for assistance. We're working with Logistics on tracking donations from volunteer organizations and state agencies. - Involved with daily calls with VDSS, ESF 6, VOAD, FEMA and regional support monitoring the needs/requests throughout the regions. 	<ul style="list-style-type: none"> - Directing people who want to volunteer to the MRC, local volunteer reception centers, and local VOAD organizations. - Provided VOAD's response to the ops chief regarding the request for information regarding a potential future need for volunteers to put together food boxes. - Waiting on response to determine how we will proceed. 	<ul style="list-style-type: none"> - Sending all offers for homemade face masks to VOAD so they can pass along the contact information of organizations (e.g., hospitals and nursing homes) accepting them. - Monitoring offers of donations from non-profit organizations. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported.
Access and Functional Needs Officer	<ul style="list-style-type: none"> - Working with the Overarching Communications Group and Accessible Comms subgroup to draft a guidance document for accessibility practices and resources, drafting is ongoing. - AFN Partners calls will be M/W/F at 1300 hrs. until at least 6/10/2020. - Continuing to add relevant government and private organizations to the Partners network as becomes necessary and by request. - VEST Ops assisting in outreach through Regional teams. - AFNO added to the Telemedicine workgroup to provide information about video remote interpreting related to telehealth. - Currently regularly attending calls for Health Equity, Overarching Comms, Accessible Comms subgroup, Telehealth. - Providing feedback to the VDMAC on guidance document draft. 	<ul style="list-style-type: none"> - Working with VDEM training team and Overarching Comms Group to plan and implement an Accessible Communication training/materials. - Continue Partners calls. 	<ul style="list-style-type: none"> - All current needs have been routed to relevant channels, most needs already routed have been resolved or address within about 5 business days or less; actively providing info and input to Overarching Comms, Health Equity, public and private AFN Partners. - Distribution list is up to 99 participants, average of 25 attend per call. - Collaborated with VDEM training manager to develop initial draft of Communication Accessibility training slides/presentation. - Routed several healthcare related concerns to Health Equity, Healthcare Coordinations groups for their attention in the last few days. Provided Remote Conference Captioning information to the Office of Health Equity for use in their joint outreach with FEMA. - Collaborated with VDDHH to provide JIC with potential vendors for ASL-English document translation services. 	<ul style="list-style-type: none"> - Will be reported on AFNO Activity report on WebEOC, current needs have been routed to relevant channels; recent concerns raised by AFN Partners appear to be related to access to healthcare for people with disabilities, and access to transportation for essential workers (especially care facility staff) who previously relied on non-profits for commuting to work. - Current concern raised by consumers and Commissioner of DBVI; some features of the VDH website are not accessible to screen readers, routed concern to VDH, awaiting resolution. 	<ul style="list-style-type: none"> - Please monitor the accessibility of all internal and community-facing programs and materials (publications in multiple languages including ASL, all pubs should be screen reader accessible for blind/VI, physical accessibility of spaces and services, accessibility of online platforms and training [interpreting and CART/open captions] etc.). - Keep in mind that government employees with disabilities need to be able to access all information and training as well.

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 1: Transportation	<p>- Operate and maintain the transportation network to support routine and emergency operations.</p> <p>- Continually review sector staffing patterns to ensure protective measures, social distancing and telework are optimized.</p> <p>- Continuing transportation sector / ESF 1 status calls (M/W/F). Reviewing calls to potentially transition to recovery centric matters.</p> <p>- Ensuring current staffing patterns and alternate / after hours contact operate.</p>	<p>- Continue to deliver and support construction, maintenance, and operations programs within transportation sector.</p> <p>- Address any further long-term telework, social distancing and PPE requirements.</p> <p>- Continue to plan for potential workforce and supply-chain interruptions (short-term or extended).</p> <p>- Begin planning for reconstitution phases.</p> <p>- Review applicable transportation waivers for extension, revision or sunset actions.</p>	<p>- Continuing to provide additional truck / transport limited parking at truck weigh stations throughout the Commonwealth (24/7). 10 locations with approximately 245 spaces.</p> <p>- Partnering with private sector resources to prioritize essential supplies through port transport channels.</p> <p>- Continuing to maintain a high percentage of telework operations and promoting personal protection measures among sectors.</p>	<p>- Confirmation on staffing EMAC paperwork processing for 4/17 mission request.</p>	<p>- Continue to message relevant information on PPE for public-sector / essential employees.</p> <p>- Plan for renewal, revision or expiration of existing waivers / emergency guidance.</p> <p>- Consider ongoing cost accumulation compared to current damage assessment request for information.</p>
ESF2: Communication	<p>- Currently monitoring and responding to requests for assistance.</p>	<p>- Continue updating the EOC with any technology bottlenecks impacting telework.</p>	<p>- There was a fiber cut in Southwest VA on Monday, but as of Tuesday it has been repaired.</p>	<p>- Nothing Reported.</p>	<p>- Nothing Reported.</p>
ESF 3: Public Works & Engineering	<p>VDH Office of Drinking Water:</p> <p>- In-person inspections and technical assistance remain suspended until further notice.</p> <p>- In-person inspections and assistance for emergencies only.</p> <p>- VA WARN holding weekly meetings to increase resource sharing.</p> <p>- VDH making weekly calls to public water systems. Some utility concern expressed about liabilities and workers compensation if operator (human resource) is shared and becomes sick 14 days after deployment is completed.</p> <p>DEQ - Wastewater & Waste Management Sectors:</p> <p>- Monitoring the situation and collecting information on unmet needs and disruptions to services.</p> <p>- DEQ and VDEM GIS staff are actively developing a GIS-based survey tool to gather information on operational status of facilities.</p> <p>DGS - Facilities:</p> <p>- Monitoring the situation.</p> <p>DCR Dam Safety:</p> <p>- Monitoring the situation.</p>	<p>VDH Office of Drinking Water:</p> <p>- Return to in-person inspections and in-person technical assistance.</p> <p>DEQ - Wastewater & Waste Management Sectors:</p> <p>- Continue to monitoring the situation and collect information on unmet needs and disruptions to services.</p> <p>- Deploy GIS-based survey tool to gather information on operation status of facilities.</p> <p>DGS - Facilities:</p> <p>- Monitoring the situation.</p> <p>DCR Dam Safety:</p> <p>- Monitoring the situation.</p>	<p>VDH Office of Drinking Water:</p> <p>- Permitted facilities operating normally.</p> <p>- Collaborating with Virginia Water/Wastewater Agency Response Network (WARN) and Virginia Rural Water Association.</p> <p>- Webinar for utilities in Virginia held on 4/1/20 to discuss best practices and sharing resources if it becomes necessary.</p> <p>DEQ - Wastewater & Waste Management Sectors:</p> <p>- Established effective communications channels with wastewater and waste management facilities to collect information on unmet needs and disruptions to services.</p> <p>- DEQ issued a temporary storage permit waiver for local VDH offices collecting Regulated Medical Waste from drive-thru testing sites. All technical requirements of the permit still have to be met.</p> <p>DGS - Facilities:</p> <p>- Facilities Exposure Plan completed for both state owned and state leased facilities (two separate plans); covers facility decon after a positive COVID-19 case in the facility; plans shared with agency heads.</p>	<p>- Nothing Reported.</p>	<p>VDH Office of Drinking Water:</p> <p>- Consider including travel exemptions for drinking water and wastewater essential staff if emergency order becomes more restrictive than the current "stay-at-home" order.</p>

ESFs	Current Plan	Future Plan	Accomplishments	Needs	Recommendations to Leadership
ESF 12: Energy	<ul style="list-style-type: none"> - Currently no fuel issues reported. - Monitoring for requests of assistance as related to potential fuel emergencies. - Agency mainly teleworking with limited staff reporting to office - reduced to no more than two reporting per work day in Richmond office. 	<ul style="list-style-type: none"> - Maintain open communication channels with fuel industry partners. 	<ul style="list-style-type: none"> - DACS issued RVP waiver on 4/3/2020 that will help ease supply concerns through 06/10/2020. 	<ul style="list-style-type: none"> - Nothing Reported. 	<ul style="list-style-type: none"> - Nothing Reported.

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION//BASIC	
1. Incident Name: COVID-19 Response		2. Operational Period: Date From: 04/20/20 Date To: 04/21/20 Time From: 0800 Time To: 0800			3.	
4. Operations Personnel: Operations Section Chief: Mike Womack (VDOF) Branch Director: E. Porner (VDEM) Division/Group Supervisor: E. Porner (VDEM)		Field Ops: Jack Kauffman (VDOF); Planning Ops: Daryl Louder (VDEM) #N/A			Branch: IV-Alternate Care Facilities Div/Group: Alternate Care Facilities	
5. Resources Assigned:					Reporting Location, Special Equipment, Remarks, Notes, and Information Time Location	
Resource Identifier	Leader	Personnel	Request #			
VNG	BG James Ring					
ACOE	Todd Miller					
VDEM	Ed Porner					
VDH	Robert Mauskapf					
FEMA Logistics	M. Breeland & B. Russell					
VHHA	Kelly Parker					
SITL	SFC Payne					DPSC: Ken Sterner (VDOF)
6. Work Assignments:						
Current Plans (1-2 days):						
- As of 04/10/2020, ACF build-out is on a "tactical pause" until infection forecasts and modeling warrant execution. (4/11)						
- ACF sites are to be brought to a warm start (i.e., all lease requirements in place, real estate agreements ready to execute, equipment and manning needs established) in order to commence immediate build-out upon senior leadership orders. (4/11)						
- Continue amassing durable medical goods and wrap-around services requirements from primary cognizant hospital systems. (4/11)						
These are: * NCR -- iNOVA; * Central Virginia -- VCU health; * Hampton Roads -- Sentara Health						
- USACE will continue build-out requirements and contractor identification. (4/11)						
- MPB remains the primary project manager for overall scheduling and the conduit for RFI's from USACE. (4/11)						
- ACF daily group call at 1000 hrs. has been canceled. Subsequent calls as needed. (4/16)						
Future Plans (more than 2 days):						
- CRCs to use VNG as liaisons at the selected ACF locations for needs. (4/6)						
- In coordination with local hospital systems and contracted personnel, VANG and state agencies will develop SOPs for ACFs. (4/6)						
- Calls will be scheduled beginning Monday to norm equipment, manning and external contracting requirements across all three sites, both for greater visibility and to identify best practices/standardization across the enterprise. (4/11)						
- Continue site/equipment/manning preparations up until the point-of-lease execution and occupancy (to be determined at the Governor/Cabinet level). Ongoing. (mod. 4/14)						
- Begin exploring smaller footprint possibilities that are set up on hospital grounds (VANG infrastructure and non-medical staffing). (4/11)						
- Monitor situations at long-term care facilities and DOC locations, provide support as needed. VANG will provide a briefing on short-term capabilities on 04/17/2020. (4/16)						
- Provide support to Inova, VCU and Sentara with surge preparations within the footprint of their existing facilities, collaborating with VHHA. (4/16)						
- The ACF branch will be shifting to encompass surge bed planning, to include small and medium solutions. The branch will be working with other IC components to address needs within long-term care facilities, prisons/jails, and rural areas where an ACF would not be practical. (4/18)						
- Given modeling data, the branch will be revisiting current plans for all three identified sites. There is a possibility of venue and scope changes as requirements shift. (4/18)						
- UVA has been requested to provide a modeling study of the NCR region that includes Northern Virginia, DC and Maryland projections and capabilities. The result of this study could affect ACF posture. (4/18)						
Accomplishments:						
- Afternoon call on Friday, 04/17/2020 at 1400 hrs. with ACF group (including VHHA, selected hospital systems, VDH and VDEM) to discuss future surge-capability planning. (4/18)						
7. Special Instructions:						
Needs:						
- Define CRC roles in the operation of ACFs.						
- SOPs for identified ACFs.						
- Manning requirements (VDH). (Hospital systems - site dependent). (4/11)						
- Site certification as a healthcare facility (OAG). (4/11)						
- Determination on requesting the Urban Augmentation Medical Task Force (UAMTF). (4/6)						
Meeting Schedule: ACF workgroup calls as needed.						
Submitted By: Chad Stover, approved by Ed Porner on 04/19/2020 at 0937 hrs. (No new updates.)						
8. Prepared by: Name:		R. Newlin (VDOF), J.Scott (VDEM)		Pos/Title:	RESL	Signature: _____
ICS 204	Date/Time:	4/19/2020	2200			Personnel Count: 0
NIMS IAP		CONTROLLED UNCLASSIFIED INFORMATION//BASIC				

ASSIGNMENT LIST (ICS 204)					CONTROLLED UNCLASSIFIED INFORMATION/BASIC	
1. Incident Name:		2. Operational Period:			3.	
COVID-19 Response		Date From:	04/20/20	Date To:	04/21/20	
		Time From:	0800	Time To:	0800	
4. Operations Personnel:		Field Ops: Jack Kauffman(VDOF); Planning Ops: Daryl Louder(VDEM)			Branch:	V-Fatality Management
Operations Section Chief: Mike Womack (VDOF)					Div/Group:	Fatality Management
Branch Director: Office of Chief Medical Examiner(VDH)		#N/A				
Division/Group Supervisor: G. McBride (VDH)					Page 1 of 1	
5. Resources Assigned:					Reporting Location, Special Equipment, Remarks, Notes, and Information	
Resource Identifier	Leader	Personnel	Request #	Time	Location	
Mass Fatality Task Force	Glenn McBride (VDH)					
SITL	Bill MacKay (VDFP)					
6. Work Assignments:						
Current Plans (1-2 days):						
- Glenn McBride will participate and, if necessary, provide a 5-minute brief at the weekly Local Health District COVID-19 Statewide update teleconference, weekly, on Fridays at 1100 hrs. (mod. 4/16)						
- Mass Fatality Manager collaborating with VDEM and VDH EP&R on electronic survey for hospitals, long-term care, funeral homes, crematories, and locality emergency managers to report human remain storage capacity, PPE and other supply needs. Survey data will assist in local, regional and state planning and situational awareness. (4/14)						
- Survey data elements for statewide survey concerning morgue/cold storage availability has been completed, the survey is currently being developed by VDEM for internet-based delivery. (4/16)						
- Follow-up sent to determine VDEM delivery of aforementioned survey. (4/17)						
Future Plans (more than 2 days):						
- Develop or strengthen the supply chain for PPE, body bags, and cold storage. (4/8)						
- Coordinate with funeral service provider organizations and the Board of Funeral Directors and Embalmers to support logistics and storage for decedents while respecting religious and traditional practices. (4/8)						
- Develop guidelines for funeral homes and crematories for the management of COVID-19 decedents to include religious and traditional practices, storage, and logistic support. (4/8)						
- Contacts established with Jewish and Muslim leadership. Meeting with VA Rabbis on Tuesday, 4/21/2020 at 0900 hrs. IMAM meeting TBD. (4/17)						
Accomplishments:						
- Teleconference held on 4/13/2020 at 1030 hrs. with VDH EP&R, Branch V Ops, OCME and the Virginia Municipal League (VML), and the Virginia Association of Counties (VACO). Discussed temporary morgue need, placement, and management in localities and region. Civic leaders will be contacted by VML and VACO to encourage locality leaders to work closely with their respective Emergency Managers and Planners to resolve fatality management issues. (4/13)						
- The Northern OCME office has reopened following disinfection measures. (4/14)						
- Teleconference held at 1500 hrs. on Monday, 04/13/2020 with VDEM Area Coordinators, VDH EP&R, and Branch V Fatality Manager to establish morgue/cold storage data collection criteria and reporting requirements. (mod. 4/14)						
- Glenn McBride provided Mass Fatality Section V brief during 04/14/2020 Unified Command Teleconference. (4/15)						
- The Mass Fatality Task Force met via teleconference at 1030 hrs. on 4/16/2020 and discussed work accomplished over the past week, current collaboration and information efforts, and an open forum discussion. Weekly every Thursday at 1030 hrs. (mod. 4/17)						
- Contacts for additional cold storage facilities were requested from VDEM, four sources were identified, that information was shared with Healthcare Coalition, VDH, and VDEM regional emergency management. (4/16)						
7. Special Instructions:						
Needs:						
- Understand resources available for Mass Fatality Storage - working with VDEM and VDH to accomplish this. (4/8)						
- Information concerning PPE procurement for funeral directors. (4/8)						
- Recognition of funeral directors as vital health care providers. (4/9)						
Meeting Schedule: Teleconference with OCME leadership (daily). Teleconference with four district offices (weekly). Mass Fatality Task Force meeting weekly at 1030 hrs.						
Submitted By: Glenn McBride (VDH) on 4/19/2020 at 0820 hrs. (No new updates.)						
8. Prepared by: Name:		R. Newlin (VDOF), J. Scott (VDEM)	Pos/Title:	RESL	Signature: _____	
ICS 204	Date/Time:	4/19/2020 2200				Personnel Count: 0
NIMS IAP		CONTROLLED UNCLASSIFIED INFORMATION/BASIC				